

Alternatives



2012-2013 ANNUAL REPORT

- A Word from the President (p. 3)
- International Program (p. 5)
- Mobilization Program (p. 11)
- Working with Others (p. 14)
- Alternatives International (p. 15)
- Board of Directors and Salaried Staff (p. 16)
- Interns and Volunteers (p. 17)
- Financial Statement (p. 18)
- Contact Information (p. 20)



A WORD FROM THE PRESIDENT

At the dawn of its 20th anniversary,
Alternatives works in solidarity here and everywhere!

Speaking in the name of the Board of Directors and of the whole Alternatives team, I take great pleasure in presenting our 19th annual report. Over this past year, the members of the team have devoted an important part of their time to thinking about how to fund the organization's activities. Following internal restructuring and securing more diversified funding to develop projects abroad as well as action and educational activities in international solidarity here in Quebec, we can now look forward to the coming years with greater confidence.

Over the last few months, we were thus able to develop new perspectives and confirm new projects. In terms of mobilizing people, the Peoples' Social Forum has now become a concrete project. Alternatives has put a lot of energy into assembling the conditions for the success of this project in democratic, technical, financial and organizational terms. It has done this, among other things, by setting up regional commissions and caucuses (of First Nations, unions, persons of colour and, still to come, women). Organizing for the Forum has led to a truly democratic process bringing together a large number of Canadian, Quebec and First Nations organizations, all of which promises an event of historic proportions once it comes to fruition.

While being involved in this process, Alternatives has contributed to other social mobilizations, all of them in line with the PSF, in particular the Quebec delegations to Fort McMurray against the tar sands project and to Tunis for the 2013 World Social Forum. Over the past year, we also managed to hold a second edition of the Festival of Solidarities and launched a new radio magazine on solidarity.

The Peoples' Social Forum initiative could become a rallying point for local progressive social movements and help to strengthen the social movement opposed to neoliberal and conservative policies. This is how we intend to carry on the work of Alternatives over the next period.

Despite the difficulties of the political and financial situation, Alternatives continues to develop projects abroad while maintaining its autonomous political action as a movement critical of the current globalization model. We must do everything to ensure the independence of our organization. We must defend a different globalization as a coherent political component of the dual nature of our actions. Alternatives must continue to work *in solidarity here and everywhere!*

Let me thank first of all the members of the Board, our staff and the members of the Board's committees, who have played a key role this past year, both those who are leaving us and those who remain. Let me also thank our project partners, our financial partners, as well as all our members for their commitment to Alternatives. Their energy will propel us forward as we begin our new year which will be marked, throughout the year, by the 20th anniversary of the organization.

A handwritten signature in black ink that reads "Ronald Cameron". The signature is written in a cursive style with a large, sweeping initial 'R'.

Ronald Cameron
Chairman of the Board



INTERNATIONAL PROGRAM

WITH CIDA (IRAK, AFGHANISTAN AND HAITI)

In March 2013, our last three-year program financed by CIDA in support of Alternatives' partners in Afghanistan, Haiti and Irak came to an end.

From 2010 to 2013, the project made possible improvements in the institutional capacity and efficiency of Afghanistan's Finance Departments. It also contributed to strengthening the political participation of Iraqi women and the creation of alliances and partnerships between different women's organizations in the region as part of a South-South dialogue initiated by the E-joussour network. In the post-earthquake context of Haiti, the project also supported an urban agriculture movement, which led to hundreds of urban family and community vegetable gardens in some of the poorest neighbourhoods of Port-au-Prince.

SUPPORT FOR MESO-AMERICAN UNION ACTIVITIES

Since 2009, Alternatives has worked at strengthening the influence, institutional and advocacy capacities of two Meso-American union confederations, the Confederación Unitaria de Trabajadores de Honduras (CUTH) and the Central sandinista de trabajadores (CST) of Nicaragua.

Funded by the Quebec government's Ministry of International Relations, this project supports union action to improve the legal and normative framework of labour law and the protection of workers, especially women, who work in the maquiladora industries, primarily in the textile industry. In Central America, the maquiladoras (or assembly plants), mostly in the textile sector, generate close to a quarter of the region's employment. A maquiladora (or maquila for short) is a branch-plant of a multinational corporation which, by taking advantage of subsidies and exemptions, can produce assembled, transformed or elaborated merchandise from imported parts at lesser cost.

Bringing together union expertise and international solidarity, this project is carried out in partnership with Quebec's Confederation of National Trade Unions (CSN), and with the collaboration of Brazil's Unified Workers' Central (Central Unica dos trabalhadores or CUT), Basque Workers' Solidarity (Eusko Langileen Alkartasuna or ELA) and the Trade Union Confederation of the Americas (CSA).

The second phase began last September.

SUPPORTING THE ARAB SPRING FOR WOMEN

“E-joussour: Advocacy for Women's Rights in the Maghreb-Machrek Region” is a project that was born at a turning point in the region's history.

In January 2011, the Tunisian dictator Zine El Abidine Ben Ali was overthrown as the result of a massive and non-violent popular movement. A month later in Egypt, the population mobilized against their dictator Hosni Mubarak. The repercussions of these two events spread over the rest of the region and beyond. But while the mobilizations grew broader in extent, many women who participated in the movement saw the tremendous challenges accompanying these uprisings.

Through a series of meetings and training sessions on human rights, advocacy and information and communications technologies organized in different cities in the region, the program funded by the European Instrument for Democracy and Human Rights (EIDHR) of the European Commission made it possible to strengthen women's organizations that are members of *E-joussour* in order for them to participate fully in society-building following the Arab Spring. In 2012-2013, young women, members or volunteers of the partner organizations, also held internships in France and Quebec.

The Ejoussour.net website continues to publish information on current mobilisations, but also on struggles carried out by women and their defenders. It also disseminates material nationally, regionally and internationally opposing political and social violence against women in the region.

While the project supported by EIDHR ended last March, new funding granted by the European Commission will allow Alternatives and its partners to support the right to freedom of expression and opinion, freedom of association, the right to privacy and the right to access to information on the Internet in the Maghreb-Machrek region. In its first phase, the project will set up a regional centre specialized in cyber-security. Set up in Tunis, this centre will serve the whole of the region, targeting especially the countries where filtering and cyber-censorship are particularly entrenched. Aimed at civil society organizations, journalists, bloggers, dissidents and other human rights defenders in the region, the centre teaches how to circumvent censorship, how to protect digital communications and how to protect one's anonymity online.

This fall, Alternatives will inaugurate its Tunis office in order to support its regional partners.

CELEBRATING TEN YEARS OF URBAN AGRICULTURE IN QUEBEC AND ABROAD

Since 2003, as part of its urban agriculture program, Alternatives has encouraged the involvement of citizens in the urban environment, conducting meetings and workshops and developing pedagogical tools on new ways of interacting with the built environment, the urban environment and the food cycle, making the city greener and communities healthier.

Over the last ten years, Alternatives has helped establish some forty initiatives in urban agriculture, notably in Quebec, Haiti, Mali, Cameroon, Cuba and Mexico. Today, these initiatives continue to evolve autonomously and have become points of reference in the field. Alternatives has been the recipient of one of the most important environmental distinctions in Quebec, the Phoenix of the Environment, as well as the 2008 National Urban Design Prize for its project carried out in collaboration with the Minimum Cost Housing Group (McGill University) and *Santropol Roulant*.

Alternatives is a founding member of the Urban Agriculture Working Group (UAWG) which obtained a public consultation on the state of urban agriculture in Montréal, the first time a citizen's group successfully petitioned for this right (for which they received the 2012 Mayor of Montréal's Democracy Award). Following the resulting citizen debates and petitions, the City created a Permanent Committee on Urban Agriculture which studies different development possibilities in urban agriculture on the island of Montreal. Alternatives and the UAWG sit on the committee and try to get it to translate into action the needs of the hundreds of citizen gardeners we rub shoulders with.

Every year, Alternatives offers a series of popular education workshops to more than 300 people of all ages and from every walk of life. We work in schools and community organizations and also give workshops to businesses adapted to their projects. In order to reach a greater number of citizens, Alternatives carries out multiple consciousness-raising and educational activities and participates in numerous environmental activities.

This year, the City of Côte Saint-Luc has adopted an urban agriculture plan, "Côte Saint-Luc Grown," a first in Quebec. The plan integrates a Food Charter in which the values and principles that should serve to orient food policy are spelled out. Alternatives participates on the working committee which set up these innovative tools. We also participated in bringing to fruition some elements of the program such as setting up and directing the public market.

As part of the summer school in urban agriculture offered at UQAM, Alternatives has coordinated and offered a week-long training on "pedagogical gardens." Some thirty students from a variety of professional horizons have taken these courses.

Alternatives, together with numerous community partners, the City of Montréal and a handful of companies, jointly organized an Ecohack, the first event of its kind in Quebec. Three happy hours and a Hackathon took place, allowing some ten citizen projects associated with new information technologies to be carried out, the hacked data responding to community needs. Alternatives coordinated a group

which is building a map of the Hochelaga-Maisonneuve Mercier borough's food system. This cartographic tool, asked for by stakeholders working in the borough, facilitates planning food programs and offers citizens a research platform for food resources in their neighbourhood.

Through its Eco-Leader mentoring program in Montreal, Alternatives has created new spaces for community participation in order to encourage young 18- to 30-year-old Montrealers to become involved in the sustainable development of their communities and to initiate elementary school, high-school and CEGEP students in urban agriculture. Since the launch of the program in 2012, our eco-leaders have developed nine school gardens and two Youth Centre gardens, together with participating schools, teachers, students and parents.

Over the past year, the International Urban Agriculture Program has focused on two cities, Port-au-Prince and Yaoundé.

In partnership with the Association for the Promotion of Holistic Family Healthcare (APROSIFA) and the City Hall of Port-au-Prince, Alternatives has supported the development of more than 30 community and school gardens in the capital. Today, some 600 vulnerable households are involved in urban agriculture initiatives in Carrefour-Feuilles and Martissant, two neighbourhoods known unhappily for a high crime rate and rampant poverty. The project has also allowed the APROSIFA clinic to be supplied with fresh and nutritional food, to develop school gardens in three of the eight municipal schools of Port-au-Prince, and to raise the children's awareness of sustainable development and environmental conservation. At the heart of the program is a model site affiliated with APROSIFA which serves as a space for experimentation and training.

Since 2012, with the support of a first group of interns from the Quebec Without Borders (QWB) program, the partner organization from Cameroon, Protège QV, has set up a model urban garden and developed educational tools to promote the development of urban agriculture in the working-class neighbourhood of Biyem-Assi. This pilot phase has raised a great deal of interest in urban agriculture from both the partner and the community. Inaugurated in August 2012, the model garden is today a space for learning, resources and experimentation in urban agriculture.

Thanks to a grant from the Louise Grenier Foundation and with the participation of a new group of Quebec interns living in Cameroon in the spring of 2014, *Protège QV* will begin a new phase of the program by developing school gardens and a wide-ranging pedagogical program on urban agriculture.

MOBILIZING YOUTH

Since it was founded in 1994, Alternatives trains and raises consciousness of young interns in international solidarity, citizen participation, social communications and the healthy management of the environment.

In 2012-2013, as part of the Quebec Without Borders program, Alternatives sent two groups, one to Cameroon, the other to Ecuador. The group in Cameroon supported the development of urban agriculture in Yaoundé with our local partner *Protège QV*. The group in Ecuador filmed video documentaries with indigenous Tsáchila youth in Santo Domingo de los Colorados, in collaboration with the local Christian Youth Association (ACJ).

In the fall of 2012, the reciprocal part of the program allowed a young Ecuadorian intern from the association to do an internship with Quebec YMCAs. Then, in 2013, two young volunteers from Cameroon did an internship with the *Collectif de recherche en aménagement urbaine et agriculture urbaine* (the urban planning and agriculture research collective, CRAPAUD).

Over the same period, the University of Ottawa internship program made it possible to send interns to Brazil, Cameroon, India, Palestine and Tunisia in order to support the work of Alternatives' partners. In Tunisia, for example, two interns participated in the organization of the preparatory meeting to the World Social Forum in Tunis which took place at Monastir in July 2012. In Palestine, interns participated in organizing a summer program for Palestinians from the refugee camps. In Cameroon, the intern participated in setting up an urban mushroom farm.

BUILDING THE BROADEST POSSIBLE ALLIANCES WITH SOCIAL FORUMS

Alternatives and Alternatives International strongly support the process of social forums across the planet. In 2012-2013, in partnership with various community and union organizations, Alternatives organized an important civil society delegation to the World Social Forum in Tunis, which took place in March 2013. As part of the forum, Alternatives helped create the Climate Space and led the Convergence Assembly on Palestine.

Alternatives also played a central role in the organization of the World Social Forum Free Palestine in November 2012 and the South Asian Social Forum in Dhaka in December 2012.

BREAKING THE VICIOUS CYCLE OF FAMINE IN NIGER

In Niger, food crises and famines follow one after another, reminding us each time of the serious structural problems in the country.

In 2007, Alternative Citizen Spaces (a member of Alternatives International) and several local peasant associations created a consortium on food rights and food sovereignty. This consortium, which has since become a point of reference for the promotion of food rights, proposed addressing food systems from a human rights perspective, an innovative approach in West Africa. Through consciousness-raising campaigns and lobbying of political bodies, it sought to educate the population about food rights and to develop a national policy on food sovereignty.

This lobbying work bore fruit with the guarantee to the right to food in article 12 of the Constitution of 25 November 2010 which establishes that “every citizen has the right to wholesome and sufficient food and to drinking water under the conditions covered by the law.”

Since 2012, Alternatives has supported the work of Nigerien civil society in order for it to better identify more sustainable solutions to the country’s food insufficiency which repeatedly threatens millions, children among them. In 2014, Alternatives will carry out a new common mission, along with several international partners, in order to elaborate a strategy to better support Nigerien civil society and peasant organizations in their efforts to strengthen food sovereignty in the country and in the region.



MOBILIZATION PROGRAM

LET US CHANGE THE SYSTEM, NOT THE CLIMATE

Since coming to power, the Harper government has scuttled the Kyoto Protocol and rejected the imposition of rules regarding green house gas emissions. It has cut some 700 experts from Environment Canada and sought to double the development and export of tar sands in order to satisfy the needs of one of the most polluting industries in the world to the detriment of our ecosystem.

In 2012, Alternatives International launched climatejustice.ca, an Internet site which proposes ways of getting involved in fighting climate change. In the Montreal daily, *Le Devoir*, Alternatives has published many articles calling on the Quebec and Canadian governments to fully respect the Kyoto protocol and to redirect management of natural resources to focus on the public good. In June 2012, Alternatives and its Quebec partners accompanied more than 80 people to the People's Summit organized in parallel to Rio+20. Together with AlterInter (the Alternatives International Federation), Alternatives proclaims, "Let us change the system, not the climate!" placing the will of the peoples at the heart of climate policies and of the economic and social priorities that influence them.

In the time of climate change, the arrival of Albertan tar sands in Quebec is a burning issue. In July 2013, Alternatives organized a Quebec delegation to Fort McMurray, to meet the indigenous communities affected by tar sands development. The delegation was made up of representatives of different social and environmental movements in Quebec anxious to better understand the issues and especially to be able to explain them better to Quebecers. The delegation participated in the Healing Walk on July 5-6, 2013. The summer of 2013 allowed us to carry out a fruitful campaign questioning the arrival of tar sands in Quebec.

ALTERNATIVES' MEDIA

Over the course of 2012-2013, thanks to the work of some twenty grass-roots volunteers, Alternatives continued to publish the *Journal des Alternatives* (JdA) in French and the *Alternatives International Journal* (AIJ) in English, each distributed to more than ten thousand subscribers.

On 4 September 2013, Alternatives launched “Solidarity in Action,” a new monthly public affairs show in French on CIBL 101.5 FM.

In 2012-2013, Alternatives maintained its monthly page in the daily, *Le Devoir*, speaking in turn about international solidarity, extractivism, Palestine, the green economy, etc.

Over this same period, our different social media have soared, with new subscribers numbering in the thousands.

SOLIDARITIES FESTIVAL 2013

The second edition of the Solidarities Festival took place at *Usine C* on 15 June 2013. This activity replaces the annual Alternatives Days which were held in August outside of Montreal for the past seventeen years.

Close to 400 people attended this year’s event which focused largely on the issue of extractivism. Several national and international guests contributed to the success of the event, notably Melissa Mollen Dupuis (Idle no More Quebec), Carlos Torres (Chilean activist), Jean Léger (*Coalition vigilance Oléoducs*, a pipelines watchdog coalition), Patrick Bonin (Greenpeace Quebec), Gabriel Nadeau-Dubois, Dominic Champagne and our special guest: Nnimmo Bassey (Nigeria, Alternative Nobel Prize, 2010).

AQOCI: PARTNERS IN SOLIDARITY FOR THE AQSI

Formerly a world leader in international cooperation, today, after so many cuts by the Canadian International Cooperation Agency (CIDA), Canada is the poor kid on the block. In order to relaunch its partnership with CIDA, a partnership based on dialogue and respect for each organization’s autonomy, the Quebec network of international cooperation organizations (AQOCI) and its 65 members launched the *Partenaires solidaires* (Partners in Solidarity) campaign.

Along with this campaign, the AQOCI members and the Quebec Ministry of International Relations began talks about eventually creating a Quebec international solidarity agency (AQSI for *Agence québécoise de solidarité internationale*). This new agency would make it possible to compensate for the lack of support from CIDA and, above all, would allow Quebec organizations to carry out solidarity work while respecting the 2007 Quebec Declaration which includes a Charter of Principles for Development in Solidarity and a Charter of Principles on Human Rights and Development.

PEOPLES' SOCIAL FORUM

This past year, mobilization took off around preparing the Peoples' Social Forum planned for August 2014.

In January 2013, in Ottawa, the founding assembly of the forum attracted more than 150 delegates from across the country, among them over 30 First Nations delegates, allowing for the creation of a follow-up committee. In July, a second assembly confirmed the process. Hundreds of people, from Quebec, Canada and the First Nations are now involved in this historic project, preparing to hold this first social forum in Canada.

EMPLOYMENT COUNSELING SERVICES FOR IMMIGRANTS

Alternatives has maintained its employment counseling services for immigrants and new Quebeckers of all origins. These services aim to facilitate the transition to employment, to help explain the mechanisms, rules and functioning of the Quebec labour market, to provide help securing work experience and to facilitate accessibility and the use of collective employment services.

Alternatives offers both individualized and collective training services. All these services are free and are offered in French, English and Arabic.

HAITI: SOLIDARITY EXHIBITION

The Association for the Promotion of Integral Family Healthcare (APROSIFA) is a Haitian volunteer organization which has been working for 15 years in the shantytowns on the slope of Morne l'Hôpital, a hill overlooking the city of Port-au-Prince. In February 2013, during Black History Month in Montreal, APROSIFA and Alternatives organized an exhibition of paintings done by young Haitian artists. This exhibition was held at Café Graffiti, a space which offers a living environment to young Montrealers, helps them gain professional recognition and offers them activities to help them overcome exclusion and marginalization.



WORKING WITH OTHERS

With each new project, each new campaign, each new member, intern or volunteer, we are more and more convinced that together, committed citizens can build sustainable societies. This is why we invite you to “**Solidarity in action!**”

Alternatives in Montreal is a member of:

- Alternatives International (AltInter),
- the World Social Forum International Council,
- the Association for Progressive Communications (APC)
- the Quebec Network of International Cooperation Organizations (AQOCI)
- the Concertation pour Haïti (coalition of groups working on Haiti),
- Food Secure Canada (FSC),
- the Trade Justice Network,
- the Réseau québécois sur l'intégration continentale (RQIC, Quebec network on continental integration),
- the Réseau québécois des groupes écologistes (RQGE, Quebec network of environmental groups)
- the Coalition for Justice and Peace in Palestine,
- the Pas de démocratie sans voix! (no voice, no democracy) and Voices-Voix coalitions,
- the Mouvement vigilance énergie (energy watchdog movement)
- the Coalition pour la souveraineté alimentaire (food sovereignty coalition)
- the Regroupement des jardins collectifs du Québec (RJCO, Quebec community gardens coalition)

alternatives



INTERNATIONAL

Alternatives (Montreal) is one of the founding members of Alternatives International, a network of progressive and alternative globalization organizations at the heart of the social forums movement. AlterInter is a coalition of the following organizations:

- Alternative Citizen Spaces (AEC for *Alternative Espaces Citoyens*) (Niamey)
- Alternative Information Center (Jerusalem)
- Alternatives (Montreal)
- Alternatives Asia (New Delhi)
- *Forum marocain des alternatives Sud* (Rabat)
- Instituto alternativas Terrazul (Fortaleza)
- Khanya College (Johannesburg)
- *Le Réseau initiatives pour un autre monde – IPAM* (Paris)
- Teacher Creativity Center (Ramallah)
- *Un Ponte Per* (Rome)

Alternatives International is against neo-liberalism which fosters inequitable economic trade and resorts to militarization. Alternatives International wishes to build international and local solidarity based on equal (peer to peer) partnerships between political and social organizations from different continents.

Alternatives International arose from the need to:

- develop initiatives to strengthen social movements around the world in concrete ways (elaborating strategies, networking, producing educational and communications tools, etc.)
- better coordinate joint actions of the main global social movement networks, especially the World Social Forum (WSF)
- help each other develop long-term strategies that will ensure political and financial sustainability.



BOARD OF DIRECTORS AND SALARIED STAFF

STAFF

Michel Lambert, Chief Executive Officer

Bashir Abdelgayoum, North Africa and the Middle East

Marcela Escribano, Latin America and the Caribbean

Laurence Fauteux, International Cooperation Organization Intern

Mélanie Hughes, Youth Programs

Gaelle Janvier, Urban Agriculture and Food Systems

Feroz Mehdi, South Asia and Secretary General of Alternatives International

Jimmy Linch, Fund-Raising

Khadija Mounib, Employability and Immigration

Yasmina Moudda, Accounting

Gabriel Nadeau-Dubois, Communications Consultant

Catherine Pappas, New Initiatives

Julien Boumard Coallier

Roger Rashi, Campaigns and Mobilization

BOARD OF DIRECTORS

Ronald Cameron, Chairman

Claude Généreux, Treasurer

Michèle St-Denis, Executive Committee

Thérèse Guay, Executive Committee

Marie Auer Labonté, Director

Susan Caldwell, Director

Thomas Chiasson Lebel, Director

Sonia Djelidi, Director

Myriam Fahmi, Director

Nathalie Guay, Director

Guillaume Hébert, Director

Hamouda Soubhi, AlterInter Representative

Louise Vandelac, Director



INTERNS AND VOLUNTEERS

VOLUNTEERS ON THE *JOURNAL DES ALTERNATIVES* AND THE *ALTERNATIVES INTERNATIONAL JOURNAL*

Ailisha Macharia, Anastasia Manannikova, Anne Guay, Bipasha Sultana, Bradley Castelli, Brittany McGillivray, Emilie Gosselin Cormier, Emilie Katavic, Geneviève Lavoie-Mathieu, Georgina Alonso, Harriet Sherwood, Houda Chergui, Idil Isse, Isabelle Reford, Jacob Dobias, Jessica Newfield, Jillian Ward, Joel Balsam, Juan Camilo Velásquez-Buriticá, Karine Pontbriand, Kathryn Rockwell, Kaveh Boveiri, Kevin Gravier, Lola Duffort, Marianne Hill, Marie-Eve Lefebvre, Jacinthe Leblanc, Arij Riahi, Claude Vaillancourt, Andréanne Thibault, Isabelle L'héritier, Marion Bauer, Mélissa Grégoire, Melissa Wils-Owens, Michael D'Alimonte, Michael Reford, Michael Sabelli, Olivia Zeydler, Sta Kuzviwanza, Stephen Eldon Kerr, Suzana Khoshabi, Tamkinat Mirza, Tariqa Tandon, Tomi Haxhi, Wendy Papakostandini, Florence Bouchard-Lepage, Sophie Asselin, Émilie Gosselin-Cormier, Rémi Léonard, Nafi Alibert, Camille Raillon, Mathieu Trépanier.

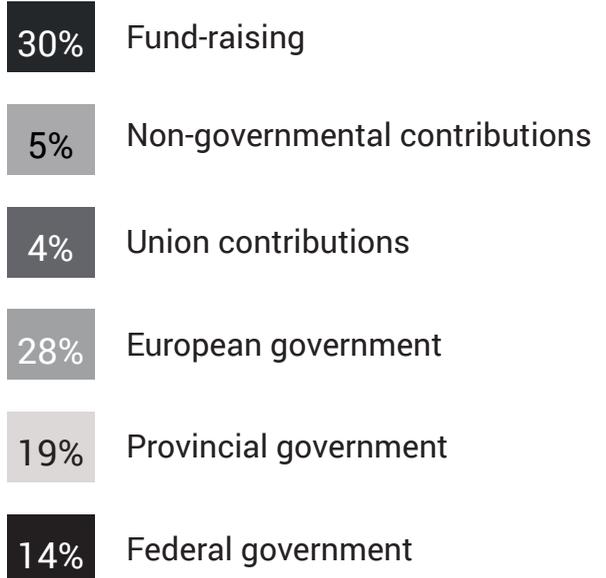
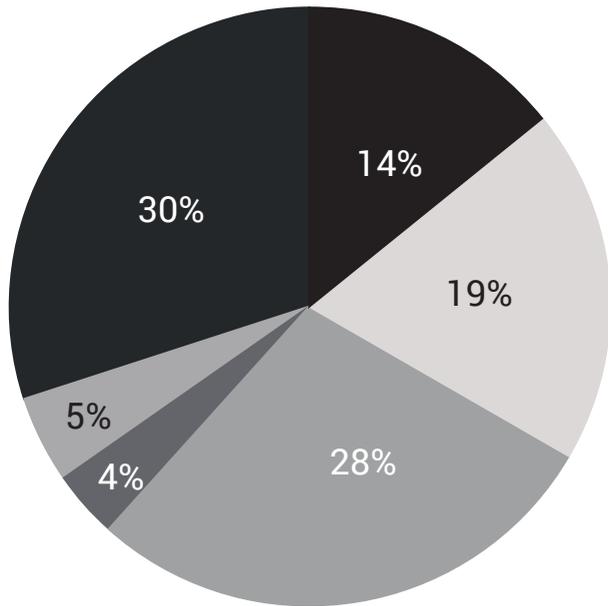
INTERNS

Alejandro De La Torre, Alexandre Brunet, Alixbeth Mejia, Amanda Arella, Amidou Konare, Anastasia Manannikova, Andrea Wilson, Andréanne Thibault, Andreia Furtado, Anne Claudine Laroche, Brittany Mc Gillivray, Cai Raitoul, Caner Oktem, Catherine Brouillette, Claudia Vergnole, Elisabeth Baril, Emelia Koberg, Emilie Katavic, Évelyne Boisjoly-Lavoie, Frederique Blache, Gabrielle Lamotagne-Hallé, Geneviève Perron, Houda Chergui, Jade Langevin, Janic Grondin, Jean-Sébastien Girard, Karine Pontbriand, Kevin Gravier, Laurent-Dominic, Chantal-Fortin, Lysanne Morissette, Marie-Anne Viau, Marie-Élaine Boily, Marie-Eve Lamoureuse Laprise, Marie-Ève Lefebvre, Marine Anais, Marion Levieux, Michael D'Alimonte, Michel Presseault, Myrite Rotstein, Robert Philion, Roxanne Piché, Simon Gosseline, Sophie Bonnet, Stéfanie Wells, Thomas Scorticati, Virginie Tittley.

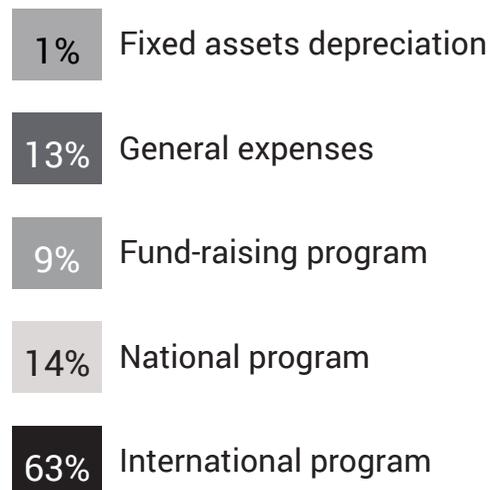
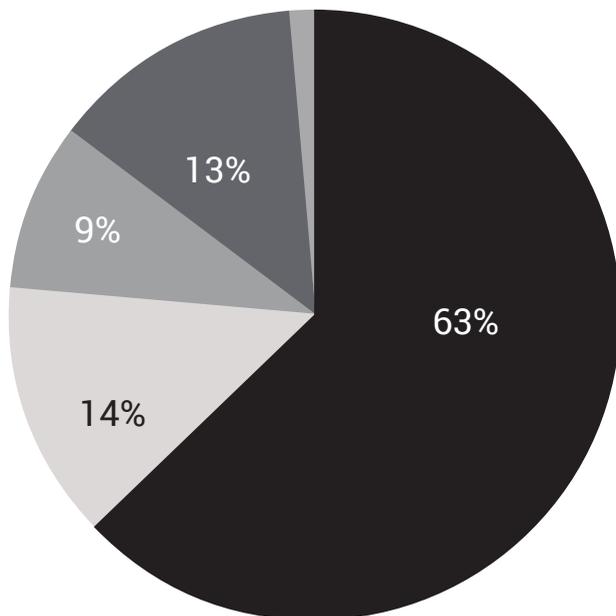
FINANCIAL STATEMENT

Balance Sheet	2013	2012
Assets		
Current Assets	892 523 \$	1 175 329 \$
Capital Assets	481 522 \$	503 095 \$
Total	1 374 045 \$	1 678 424 \$
Net Liabilities and Assets		
Current Liabilities	466 811 \$	756 153 \$
Long-Term Debt	-	-
Net Assets	907 234 \$	922 263 \$
Total	1 374 045 \$	1 678 416 \$
Statement of Income		
Income		
Federal Government (Canada)	293 382 \$	302 962 \$
Provincial Government (Quebec)	395 550 \$	415 075 \$
European Government	581 302 \$	343 334 \$
Union Contributions	79 718 \$	85 648 \$
Contributions by Non-Governmental Institutions	91 961 \$	37 265 \$
Fund-Raising	617 899 \$	709 477 \$
Total	2 059 812 \$	1 893 761 \$
Expenses		
International Program	1 305 034 \$	1 205 157 \$
National Program	280 779 \$	164 139 \$
Fund-Raising Program	186 366 \$	223 503 \$
General Expenses	276 755 \$	277 894 \$
Fixed Assets Depreciation	25 906 \$	27 113 \$
Total	2 074 840 \$	1 897 806 \$
Excess of Revenues over Expenditures	-15 028 \$	-4 045 \$

INCOME



EXPENSES





CONTACT INFORMATION

Alternatives

3720, Parc Ave., Suite 300
Montréal, Que. H2X 2J1 Canada

Telephone number: 514-982-6606
Toll-free number: 1-800-982-6646
Fax: 514-982-6122



on the Web:
www.alternatives.ca



[facebook.com/
alternativesMTL](https://facebook.com/alternativesMTL)



on twitter:
[@alternativesMTL](https://twitter.com/alternativesMTL)



[youtube.com/
alternativesNGO](https://youtube.com/alternativesNGO)